Management Objectives

Management Objectives for the Marine Safety Plan have split its into two sets, the first addresses 'Standing Objectives' the second set addresses 'Period Objectives'. This plan is owned by Exeter City Council on behalf of the Duty Holder and aims to address high level targets which will benefit all port and harbour locations and fulfils the requirement of the PMSC for the Duty Holder to maintain a Marine Safety Plan.

Standing Objectives

Number	Provision	Objective	Target	Evidence
1	Duty Holder	Duty Holders to have received training on their role and responsibility under the Code in the last three years.	To appoint ECC Executive Committee as DH	Action complete. ECC Executive are now appointed as Duty Holder, most members have received training, new member will receive training in September 2025
2	Designated Person	To have undertaken an operational tour of Exeter waterways in the last three years.	DP selected and appointed in March 2025	Mr James Hannon from ABPmer visited in late March, he has been invited to meet with the Duty Holders to brief on the changes to the Port Marine Safety Code and the Guide to Good Practice.
3	Legislation	Report by the Designated Person to the Duty Holder at least once per year.	Not yet, but will be an annual review	Awaiting report
4	Duties and Powers	MAIB Reportable Incidents: make all reports to the MAIB within 24 hrs, with investigation followed up.	24 hrs initial report, investigation at incident close	Maritime activity report
		Incidents recorded and investigated (if necessary) within the agreed timeframe.	Initial action 7 days, investigation closed in 30 days	Maritime activity report
5	Risk Assessment	All Marine Risk Assessments to be in date.	100% complete	Strata Service Solutions Ltd have agreed to support MARNIS and we are awaiting

		procurement. Once that is in
		place we will be able to start
		the HAZID process

Nur	mber	Provision	Objective	Target	Evidence
6		Marine Safety Management	All Policies reviewed on a three- yearly basis.	To have plan produced and available to all stakeholders within 6 months.	Not yet completed. See below.
		System	The Marine Safety Management System will be reviewed annually (or following any significant incident, industry or legislative changes).	To distribute widely, to keep numbered and dated reviews. To liaise with other stakeholders on the waterways about their own responsibility to the PMSC	To keep as an agenda item at the Port User group meetings. Once MARNIS system adopted, contractor will conduct a HAZ ID exercise with key stakeholder groups
7		Review & Audit	Internal Audit	Staff reviews annually. Document checks annually	Audit complete, matters raised have been addressed
8		Competence	Ensure staff with marine safety responsibilities are trained to undertake their duties.	100% of Essential & 80% of Desirable completed	Maritime activity report
9		Plan	Publish a three yearly 'Marine Safety Plan' (this plan).	Plan currently being prepared	Internal Audit
10		Conservancy Duty	Aids to Navigation: Three-year performance meets or exceed IALA performance threshold	To carry out annual liaison and inspection with Trinity House	Constant monitoring of navigation channels. Survey information shared
			Hydrographic surveys in date	Survey of the approaches completed March 2025	with Port User Group

Gap Analysis update

Number	Provision	Objective	Target	Evidence
13	PMSC	Liaise with marinas and boatyards confirming work towards compliance	2025	Done, emails sent by HM to boatyards signposting towards PMSC training and compliance with the code
15	Harbour assets confirmed with MCA	Assets declared on the list held by the MCA in case of Civil Contingencies Act 1984	2025	Done, list of assets compiled and sent by HM to the MCA
6	Update Admiralty chart no2290	Port limits to be shown on Admiralty chart no2290	2025	Done, liaised with UKHO, now illustrated on the current chart no 2290 Task complete

Period Objectives

Number	Provision	Objective	Target	Responsible Officer
1	Duties and Powers	General Directions	Introduce General Directions and repeal current Bye-Laws – With lawyers Ashford's currently.	Harbour Master This work is still on- going, awaiting HRO
2	Duty Holder	Marine Facilities	Identify Marine Facilities within the port area and seek compliance with the PMSC	Duty Holder, on-going training with Harbour Master
3	Competence	Training	Issue Training Matrix and ensure all staff have appropriate training as required to undertake their duties	Funding for training courses identified
4	Marine Safety Management System	Management of Navigation	Carry out a formal Risk Assessment of navigable waters	Harbour Master Ongoing work, awaiting HAZID workshop to complete
5	Conservancy Duty	Aids to Navigation	Review of all AtoN's in the port	Graham Manchester This is ongoing work, annual servicing of all Aids to Navigation has just started now that the moorings season has ended
6	Marine Safety Management System	Liaison and consultation with stakeholder	Improve lines of communication in place with Port User Groups. Regular meetings with the Commodores from sailing clubs around the river to ensure collaborative approach to managing the different racing areas	Harbour Master Done, regular meetings in place and open lines of communication with all user groups maintained

Maritime activity report

Canal team

Regrettably, there was a tragic incident at Clapperbrook bridge on the 5th of May which led to the death of 15 year old Delvin Musakwa. We are working with the Coroner and the local police about the tragedy.

Other items to report

The 72ft Yacht Big Spirit finally left the canal last week. We had to wait for the high tide on Wednesday evening until the canal team could let her pass through the Turf lock gates into the river where two boats from the river team were waiting to escort the yacht down to a mooring just off the Exmouth marina entrance. The yacht has a deep draught or 3.2 metres so we had to make sure the transit down river on a 3.7 metre tide was within a surveyed channel.

Turf lock gates continue to cause concern. At the time of this Harbour Board meeting there will be a team of commercial divers on site effecting some small repairs to the cill and surveying or monitoring the deterioration of the gate mitres. We have still not managed to recruit an engineer to the vacant position we had advertised, so we are looking at bringing in external engineers to oversee a condition survey of all the lock gates and bridges that we are responsible for.

The salmon smolt net is still in place at the King's Arms gates, hopefully by the time of this Harbour Board meeting the net will be removed and then the access through the gates to and from the river and canal will be left open unless we have extended periods of rain when the gates may have to be closed to prevent flooding.

Since the last meeting of this Harbour Board, another three dilapidated boats have left the canal for disposal. There are still some more to go.

As briefed many times before, the boat storage contract has been re-written and sent out to customers underlining the requirement to have adequate insurance to cover the costs of an emergency lift out of the water in case of sinking. The new contract also reinforces the message that boats berthed in the canal must be kept in a seaworthy condition unless as a project for restoration. Also, the berthing contract is only for 50 weeks of the year, meaning for at least two weeks in each year the boat must leave the canal.

The Friends of the Exeter Ship Canal have now been briefed on how to use the former patrol boat that we have passed over to them for their use. Currently, the group are working on plans for the use of the boat which will be to broadly support canal operations.

Finally, we have a new member of the canal team, Luke Warlow joined us at the beginning of May, we wish him well in his new role.

River team

The moorings barge Port Constructor has now been purchased by the council meaning that the risk of not having a suitable vessel to undertake this work and the statutory work of maintaining the aids to navigation in the river has now receded.

Port Constructor will have to be re-coded with the Maritime and Coastguard Agency through the MECAL system because of the change in ownership but that should be completed by the end of June.

We have completed our normal spring work for East Devon District Council or laying all the 8 knot buoys off Sidmouth and Budleigh Salterton beaches. Strictly speaking they do not mark or denote a swimming area, but it is generally accepted locally that this is what they are there for.

Similarly, we have laid all the 15 No Powered Craft buoys off Exmouth beach that stretch from no 7 buoy off the Lifeboat station to Orcombe point.

For the next few months, the main thrust of work in the river will be to patrol the river at weekends and at other busy times to maintain a presence, and the work of servicing all the local aids to navigation in the river, and there are over 50 of those to do.

This is an incredibly difficult task to achieve, especially when we must factor in the weather for example, plus staff holiday leave entitlement and other surprises that come along, especially when there are so few staff (only two full-time and three part-time).

The survey of different parts the river that we had done in the spring have been useful. The main channel leading into the river shows little change in the banks and depths, whilst in the river the surveys prove that Bull Hill back has spread much further to the west, so much so that we have had to lay another intermediate channel marker between the buoy known as Little Russell and no 15 buoy in the area of the Bight. We have also had to remove a large mooring that we had under licence to us, just to help maintain a safe channel through the area.

There is the perennial issue of abandoned boats that appear in the river, some stranded and some in danger of being stranded or even worse, sinking in the channel.

We are constantly in communication with the different mooring associations when we identify a suspect vessel, but it can often prove difficult to locate an owner and sometimes more difficult to get the owner to do something about the apparent problem.

Unfortunately, the forthcoming Harbour Revision Order has still not progressed any further. I will update the board verbally at the meeting.

Incidents

Since the last report, in addition to the tragic death of Delvin Musakwa there have been the following incidents:

These numbers are not a realistic or complete picture of incidents that happen in the waterway. We have extremely limited resources and staff to cover the area of our responsibility, and similarly we can only record either what we see or what is reported to

Incident type	Number
Sinkings	1
Groundings	1
Collisions	
Speeding vessels	33
Machinery failure	
Engine breakdown	1
Injury afloat	
Vessels adrift	2
Swimmers in the main channel	
Navigation errors	
Capsized vessels	
Man overboard	
Vessels parted from moorings	
Other	2

Grahame Forshaw

Harbour Master

1st June 2025